

First quarter 2016

May 4, 2016

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Disclaimer



Forward-Looking Statements

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Introduction & overview



Highlights:

- Health and Safety frequency rate of 1.1x in Q1 2016 compared to 0.7x in Q4 2015 and 1.0 in 2015
- Shipments of 483 thousand tonnes in Q1 2016, a 1% increase compared to shipments of 476 thousand tonnes in Q4 2015
- EBITDA of USD 112 million in Q1 2016, compared to EBITDA of USD 105 million in Q4 2015
- Net income of USD 49 million in Q1 2016, compared to a net income of USD 33 million in Q4 2015
- Basic earnings per share of USD 0.63 in Q1 2016
- Cash flow from operations amounted to USD 39 million in Q1 2016
- Net debt of USD 338 million on March 31, 2016, representing a gearing of 14% compared to a net debt of USD 316 million on December 31, 2015

Prospects:

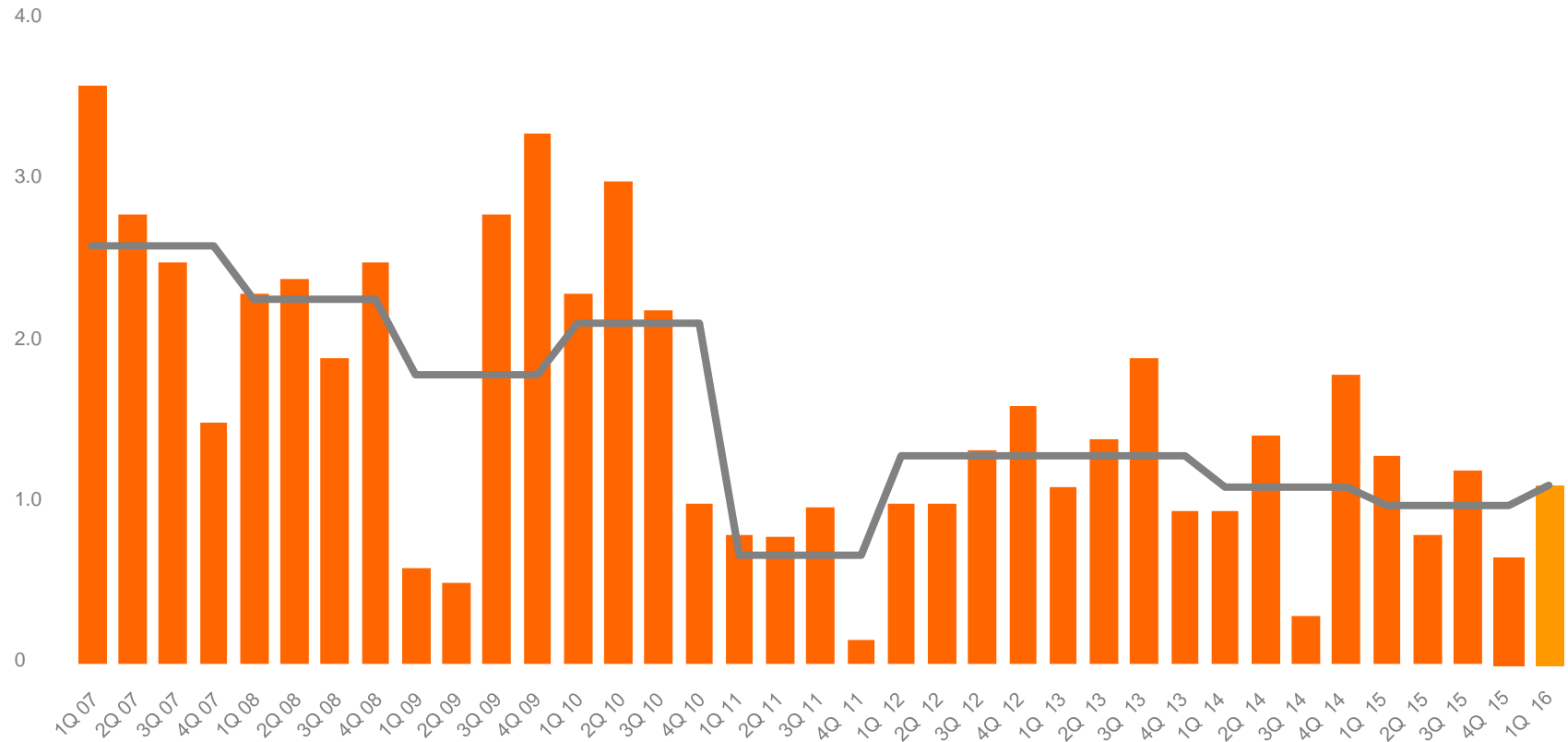
- EBITDA in Q2 2016 is expected to slightly increase compared to EBITDA in Q1 2016
- Net debt to decrease in Q2 2016

“Despite market headwinds, we are pleased to have delivered the best first quarter net result since the spin-off. This makes us confident in the ability of Aperam to improve its performance continuously and capture any opportunity.”

Health & Safety Performance



Lost Time Injury Frequency rate*



Health & Safety frequency rate of 1.1x in Q1 2016

* WorldSteel-standard: Fr = lost time Injuries per 1.000.000 worked hours; based on own personnel and contractors

First quarter 2016



Environment and markets

Environment and markets

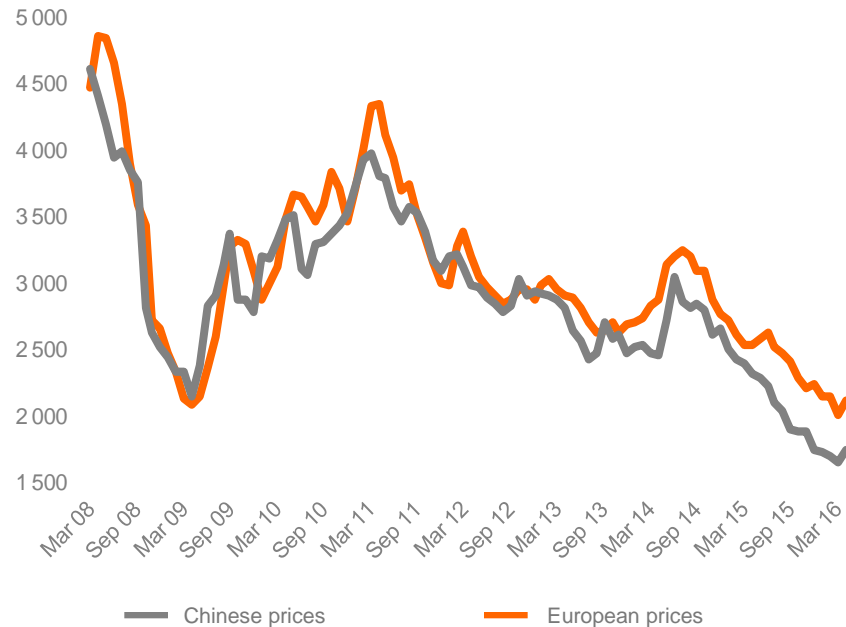
Stainless steel prices



Nickel - LME Cash (USD/t)



Chinese versus European CR 304 2B 2mm coil transaction price (USD/t)



The nickel price seems to have reached a trough and has already started to rebound.
Stainless steel prices also seem to have reached a floor.

*Source: SBB/Platts

First quarter 2016



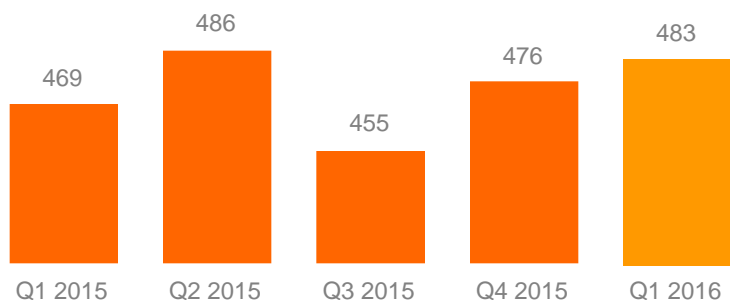
Performance and prospects

Performance and prospects

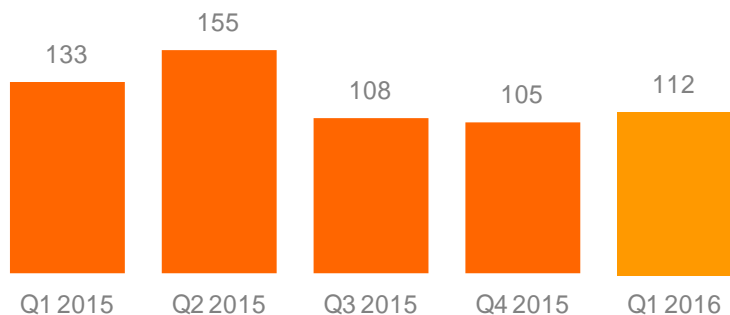
First quarter operating performance



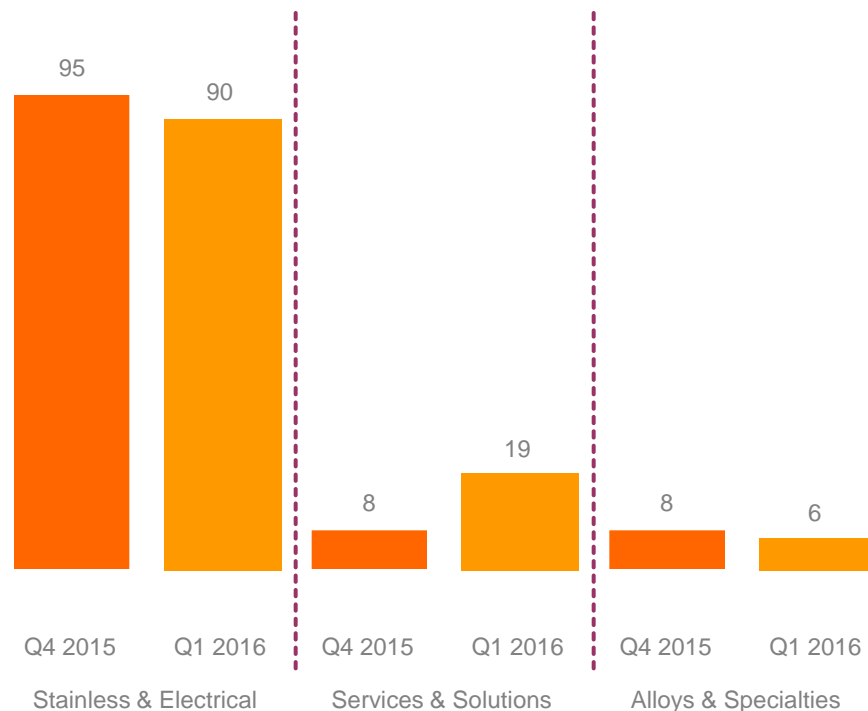
Shipments ('000t)



EBITDA (USD million)



Q1 2016 EBITDA per division (USD million) ^[1]



EBITDA of 232 USD/t in Q1 2016 compared to 221 USD/t in Q4 2015

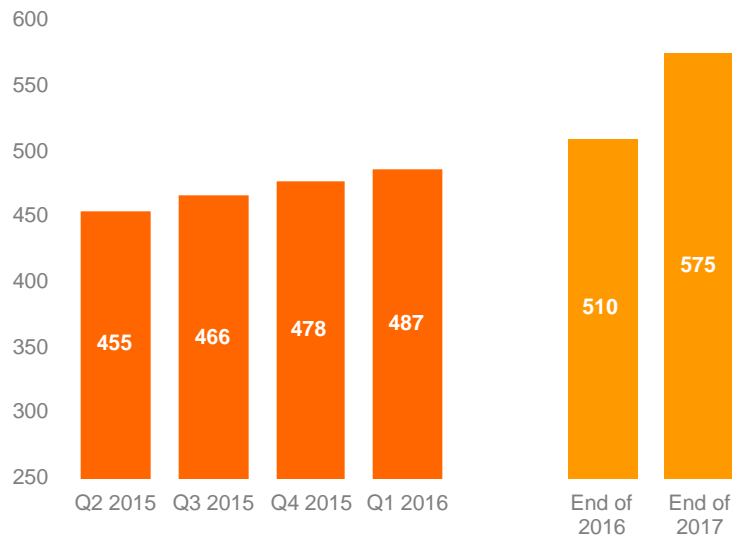
^[1] Difference with total Aperam's quarterly Ebitda comes from the Others & Eliminations division.

Performance and prospects

Leadership Journey®



Cumulated gains (USD million)



Asset upgrade program launched on best performing assets

- Tranche 1**
USD52m of Capex
2014 - 2015
 - Productivity improvement of the downstream facilities in Genk (CAP2), Gueugnon (CAP10) and Timoteo (Sendzimir Mill #1).
 - Upgrade of the Wire Rod mill in A&S, step 1
 - Upgrade of GO operations in Brazil with development of HGO
- Tranche 2**
USD30m of Capex
2015 - 2016
 - Upgrade of CAP 2 in Genk
 - Upgrade of LC2i in isbergues
- Tranche 3**
USD30m of Capex
2015 - 2017
 - Efficiency and competitiveness improvement of the lines CR6 and BA8 in Gueugnon
 - Upgrade of compact box annealing furnaces of the Wire Rod mill in A&S

Continuous solid progress on the Leadership Journey reaching USD 487 million at the end of March 2016

First quarter 2016



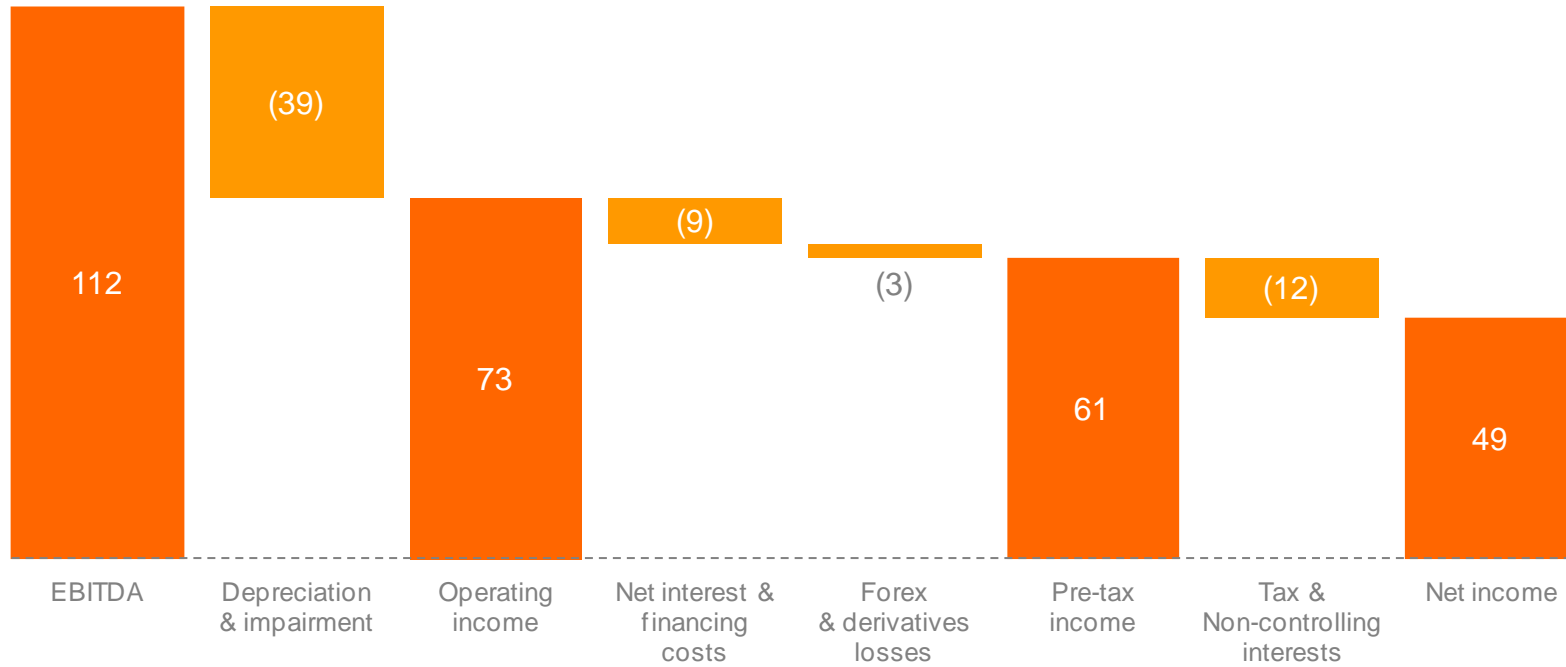
Financial results

Financial results

First quarter P&L highlights



EBITDA to net income (USD million)



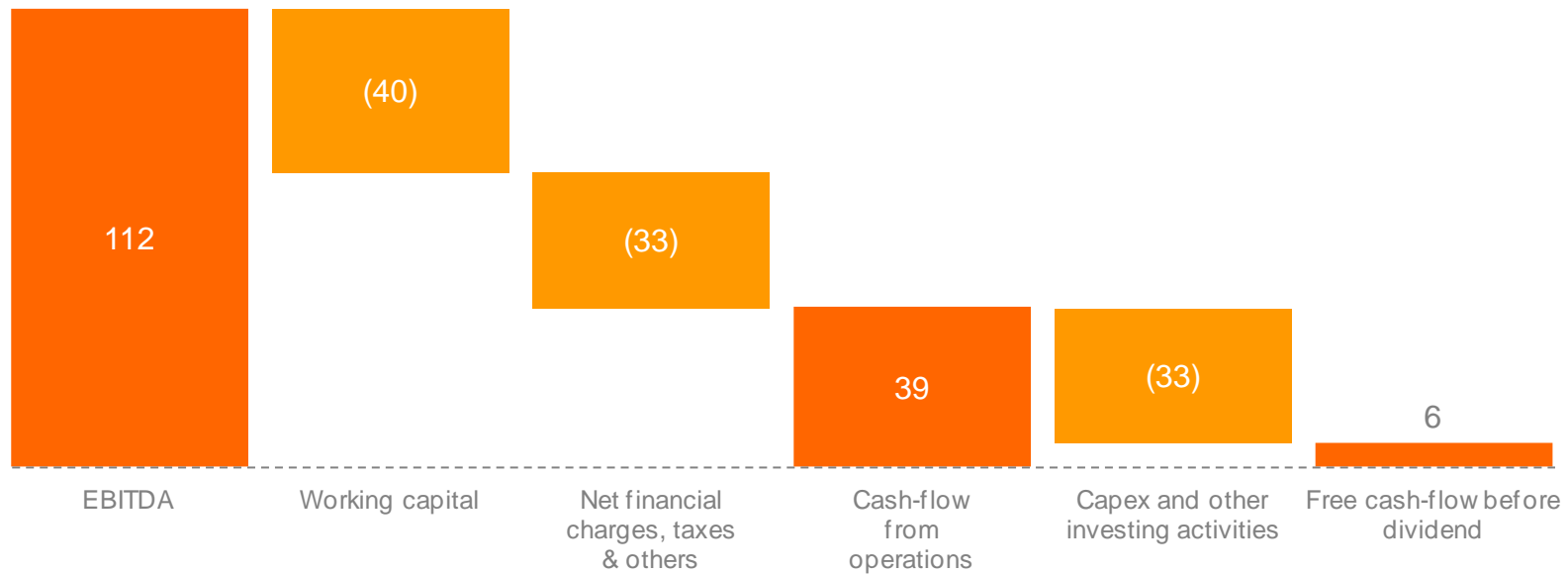
Continuous progress on net results with basic earnings per share of USD 0.63 in the first quarter 2016

Financial results

First quarter cash flow highlights



Free cash flow (USD million)



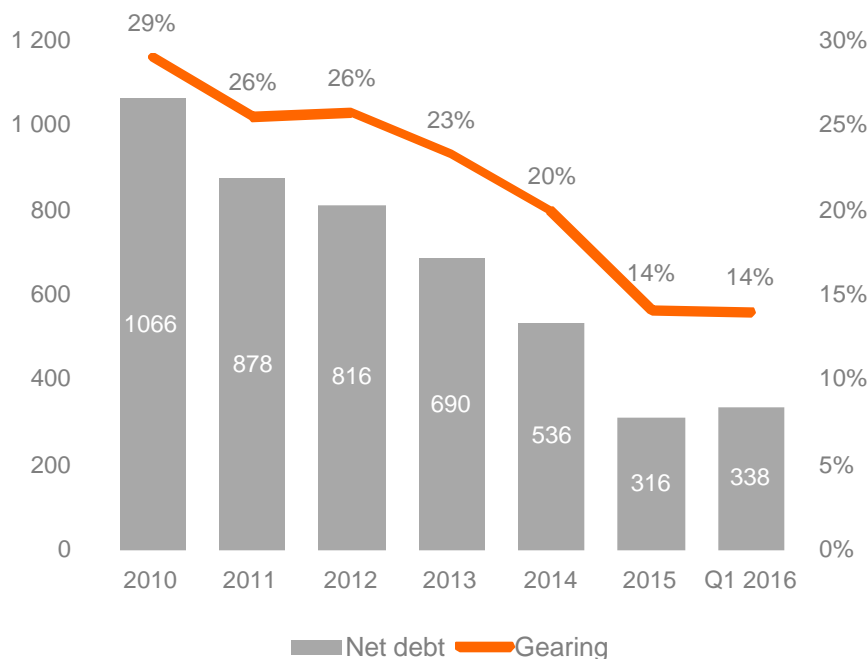
Sustained cash generation from operations with USD 39 million in the first quarter 2016

Financial results

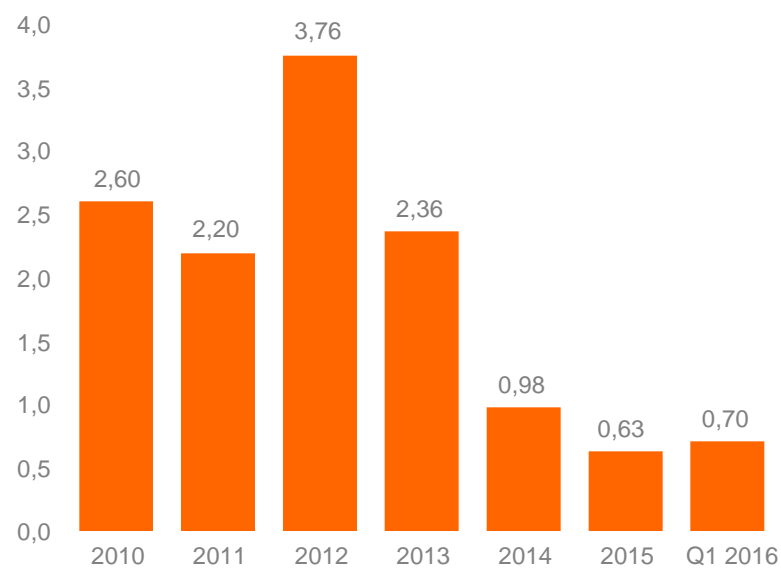


Sustainable cash flow from operations across the cycles

Aperam net debt and gearing^[1] evolution (USD million)



Aperam Net Debt / Ebitda evolution, x



Net debt of USD 338 million, representing a gearing of 14%

[1] Debt Gearing defined as Net Debt divided by Equity.

Net Debt / EBITDA is equal to Net Debt at end of the years divided by last 12 month rolling EBITDA



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