

Third quarter 2015

November 5, 2015

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Disclaimer



Forward-Looking Statements

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Introduction & overview



Highlights:

- Health and Safety frequency rate of 1.2x in Q3 2015 compared to 0.8x in Q2 2015.
- Shipments of 455 thousand tonnes in Q3 2015, a 6% decrease compared to shipments of 486 thousand tonnes in Q2 2015.
- EBITDA of USD 108 million in Q3 2015, compared to EBITDA of USD 155 million in Q2 2015.
- Basic earnings per share of USD 0.40 in Q3 2015 and USD 1.79 for year to date September 2015 compared to USD 0.97 for year to date September 2014.
- Cash flow from operations amounted to USD 65 million in Q3 2015 compared to USD 78 m in Q2 2015.
- Net debt of USD 419 million as of September 30, 2015, representing a gearing of 19% compared to a net debt of USD 454 million as of June 30, 2015.

Prospects:

- EBITDA in Q4 2015 is expected to be comparable to EBITDA in Q3 2015.
- Net debt is expected to decrease in Q4 2015.

Financial policy:

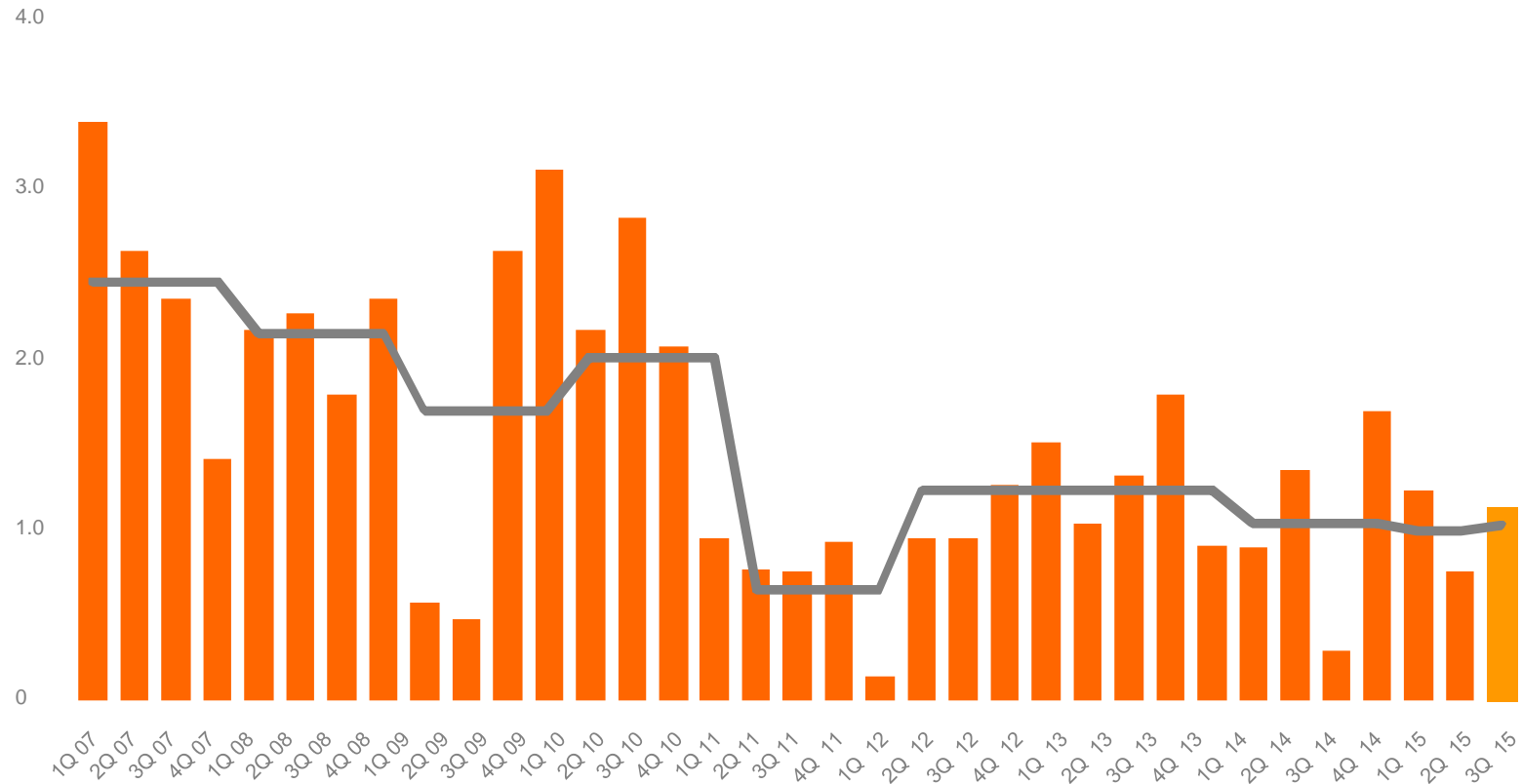
- Aperam restates a base dividend of USD 1.25/share (subject to AGM approval), which is anticipated to progressively increase over time, as the company continues to improve its sustainable profitability benefiting from its strategic actions.

“As expected, the third quarter was marked by seasonality and decline in nickel price. However, Aperam was able to offset most of these impacts thanks to the agility and the resilience of its business model.”

Health & Safety Performance



Lost Time Injury Frequency rate*



Health & Safety frequency rate of 1.2x in Q3 2015

* WorldSteel-standard: Fr = lost time Injuries per 1.000.000 worked hours; based on own personnel and contractors

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Environment and markets

Environment and markets

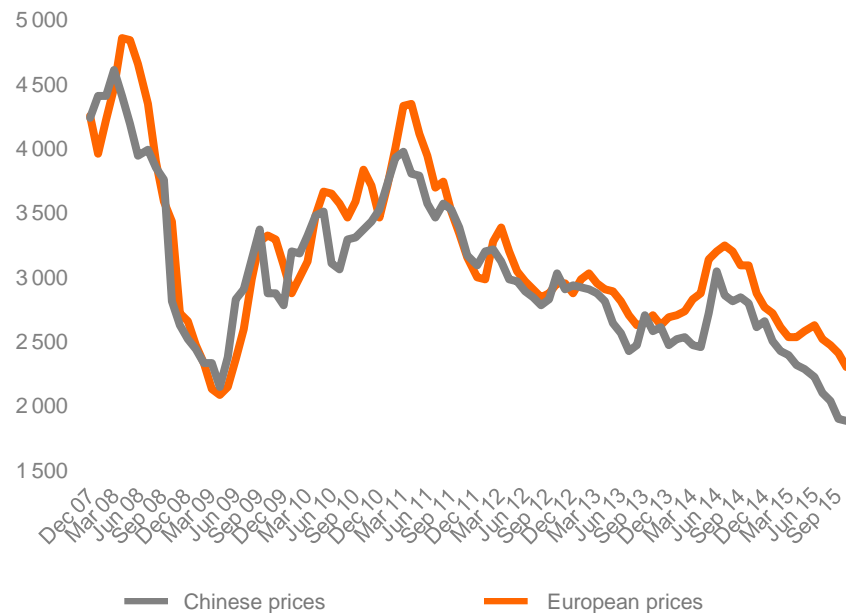
Stainless steel prices



Nickel - LME Cash (USD/t)



Chinese versus European CR 304 2B 2mm coil transaction price (USD/t)



Chinese prices seem to reach a trough end of September following the nickel price drop and uncertainties about the economic environment. The nickel price show some signs of stabilization in September.

*Source: SBB/Platts

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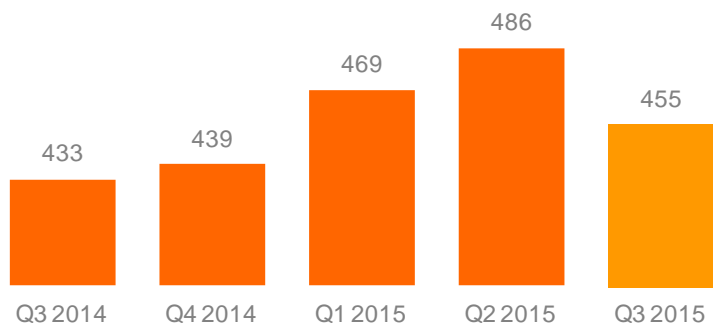
Performance and prospects

Performance and prospects

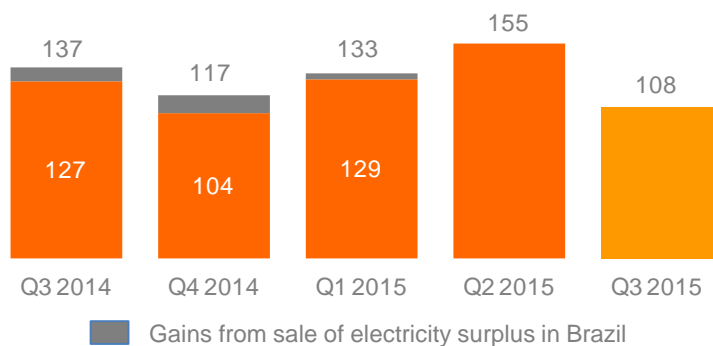
Third quarter operating performance



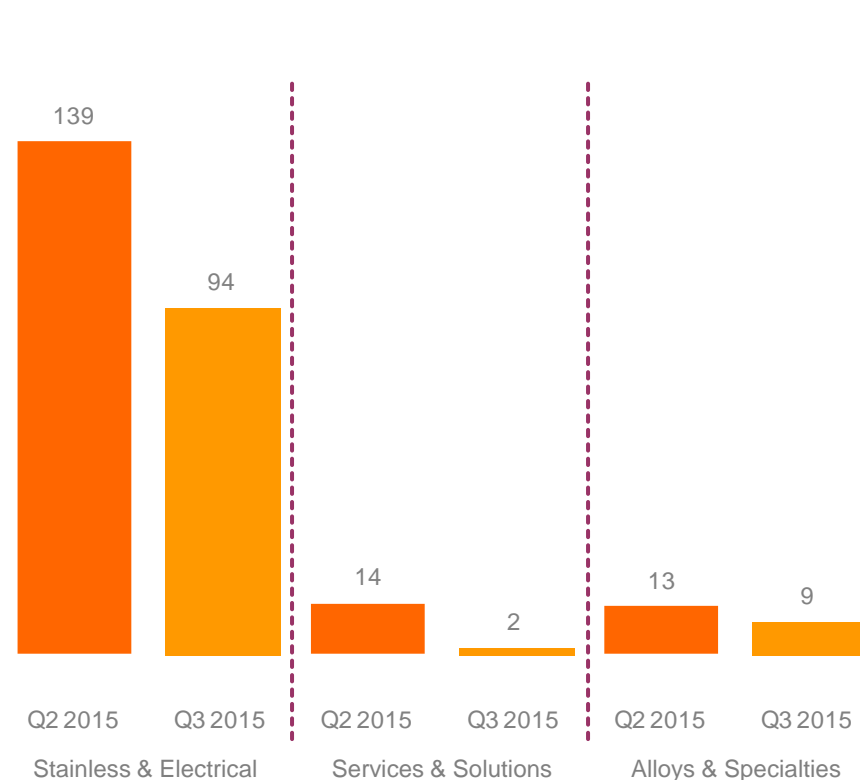
Shipments ('000t)



EBITDA (USD million)



Q3 2015 EBITDA per division (USD million) ^[1]



EBITDA of 237 USD/t in Q3 2015 compared to 319 USD/t in Q2 2015. Brazilian shipments as well as EBITDA (excluding electricity income) for the year to date September 2015 are higher than year to date September 2014.

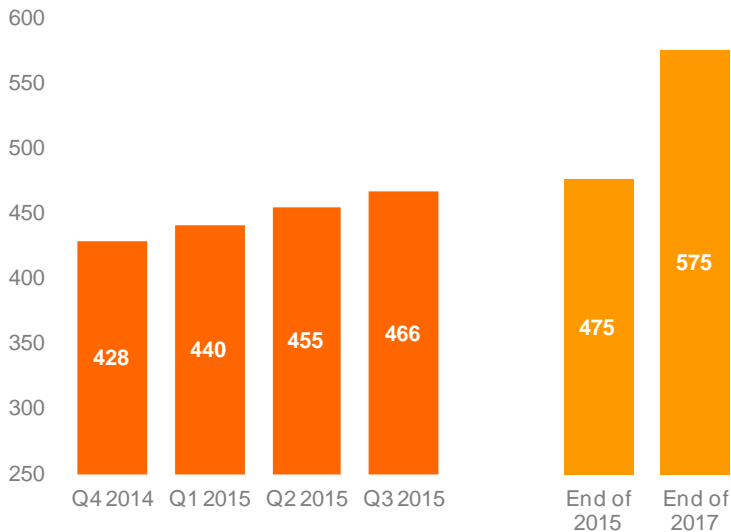
^[1] Difference with total Aperam's quarterly Ebitda comes from the Others & Eliminations.

Performance and prospects

Leadership Journey®



Cumulated gains (USD million)



Asset upgrade program launched on best performing assets

- Tranche 1**
USD52m of Capex
2014 - 2015
 - Productivity improvement of the downstream facilities in Genk (CAP2), Gueugnon (CAP10) and Timoteo (Sendzimir Mill #1).
 - Upgrade of the Wire Rod mill in A&S, step 1
 - Upgrade of GO operations in Brazil with development of HGO
- Tranche 2**
USD30m of Capex
2015 - 2016
 - Upgrade of CAP 2 in Genk
 - Upgrade of LC2i in isbergues
- Tranche 3**
USD30m of Capex
2015 - 2017
 - Efficiency and competitiveness improvement of the lines CR6 and BA8 in Gueugnon
 - Upgrade of compact box annealing furnaces of the Wire Rod mill in A&S

Continuous solid progress on the Leadership Journey reaching USD 466 million at the end of September 2015

Third quarter 2015



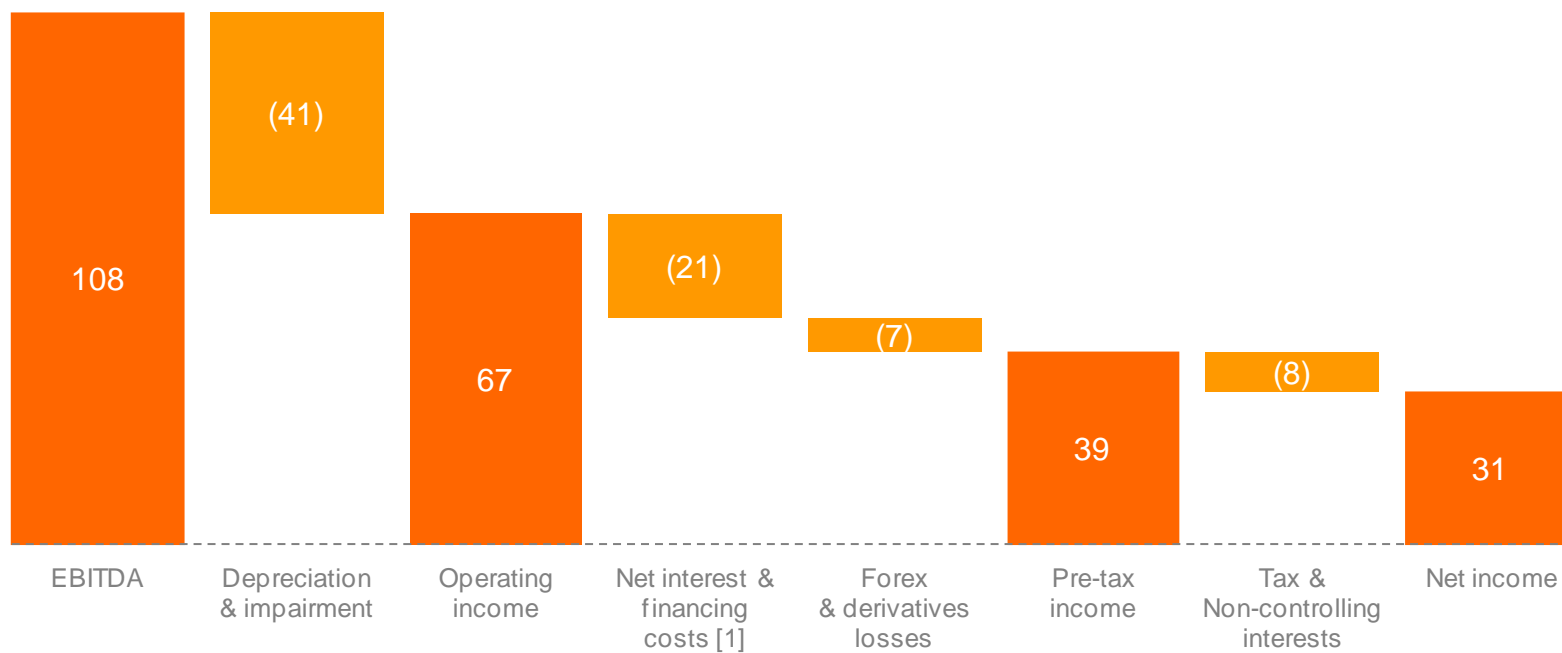
Financial results

Financial results

Third quarter P&L highlights



EBITDA to net income (USD million)



Solid results with EPS of USD 0.40, Year to Date EPS at \$1.79 compared to \$0.97 for year to date Sep 2014.

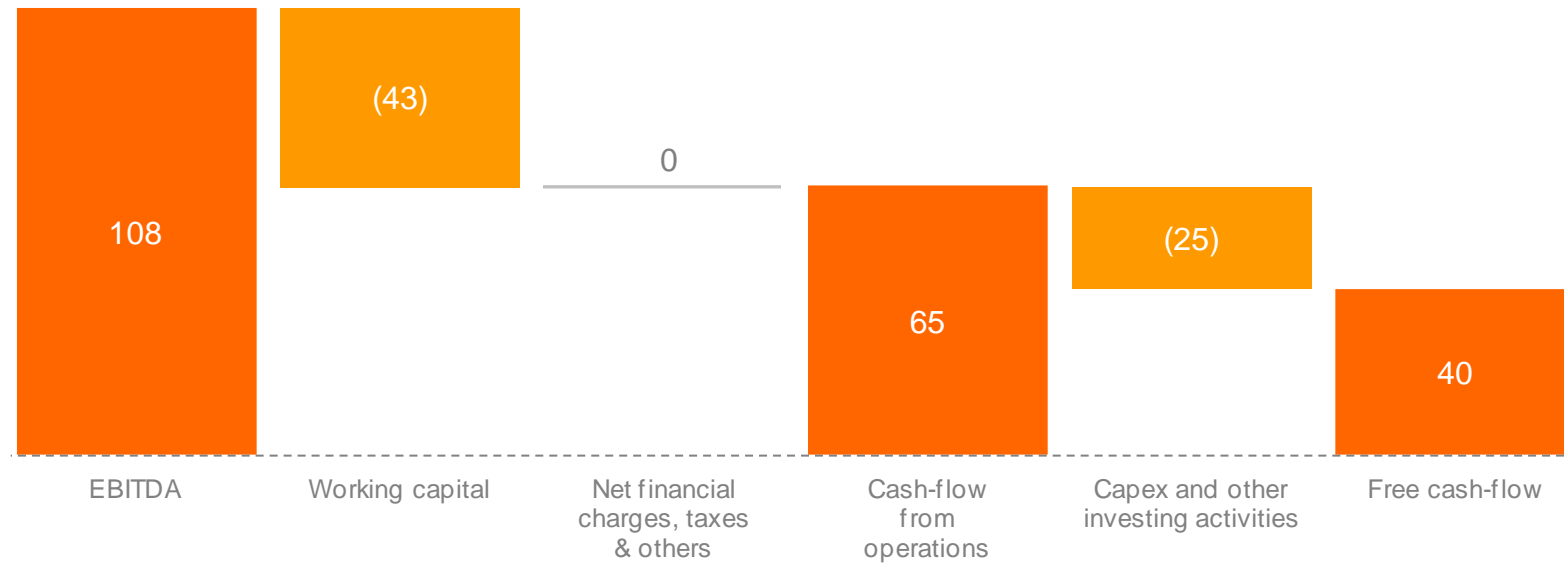
^[1] Including a loss from other investments of USD 6 million booked on Aperam's minority stake it holds in Gerdau.

Financial results

Third quarter cash flow highlights



Free cash flow (USD million)



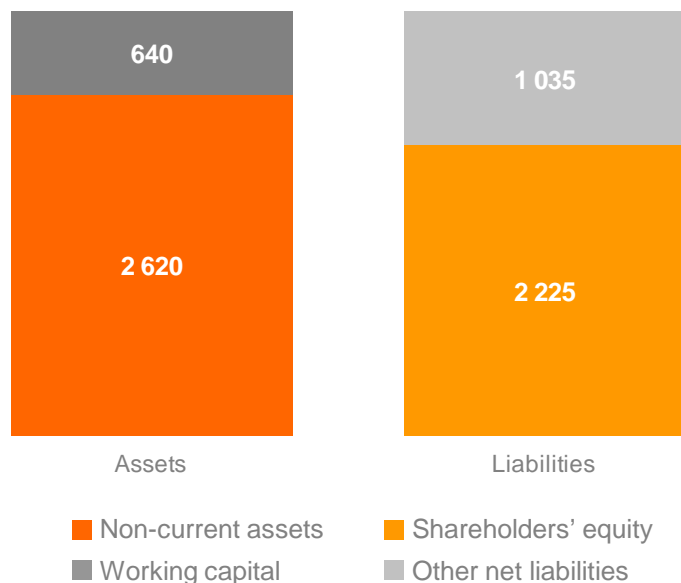
Continued focus on cash with USD 65 million of cash from operations

Financial results

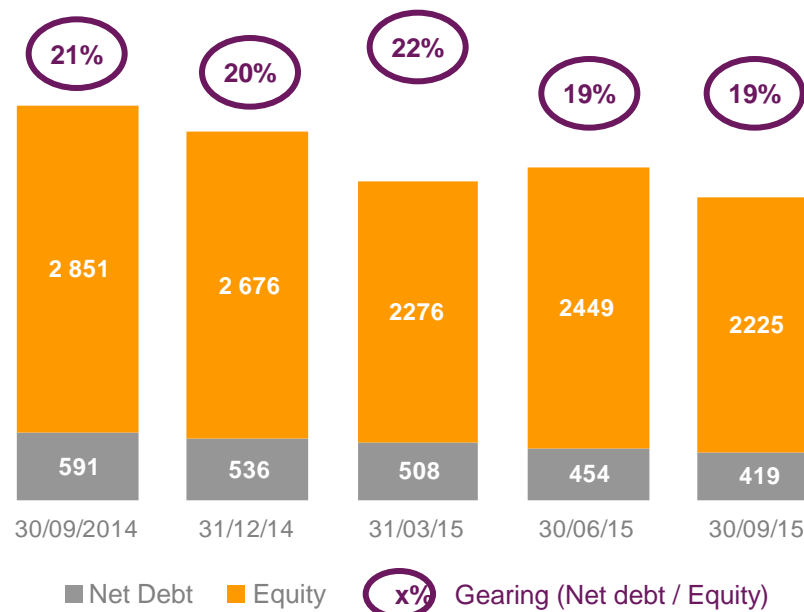
Third quarter balance sheet highlights



Assets & liabilities (USD million)



Equity & net debt (USD million)^[1]



Net debt of USD 419 million, representing a gearing of 19%

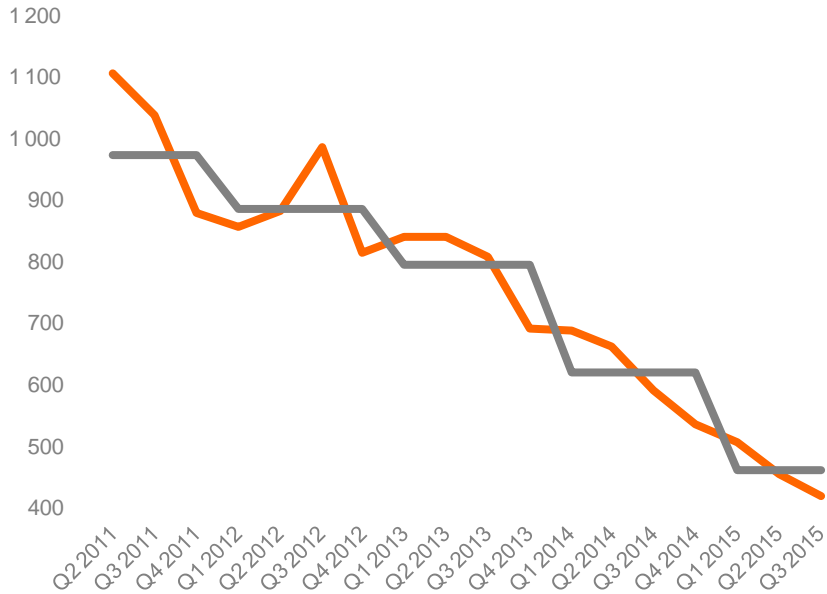
^[1] The variation of Equity between 2014 and 2015 is mainly due to translation effects of Aperam's assets which are mostly in EUR and BRL and had a negative impact of USD744m between September 2014 and September 2015.

Financial results

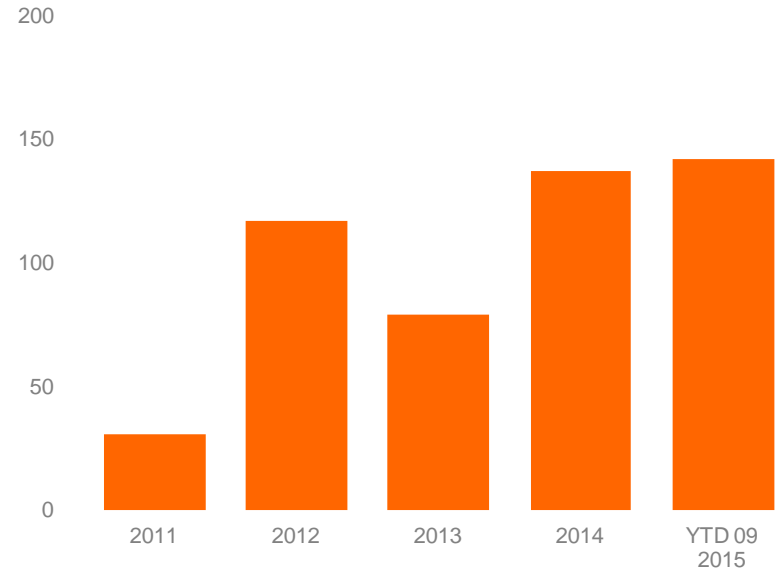


Sustainable cash flow from operations across the cycles

Quarterly net debt evolution (USD million)



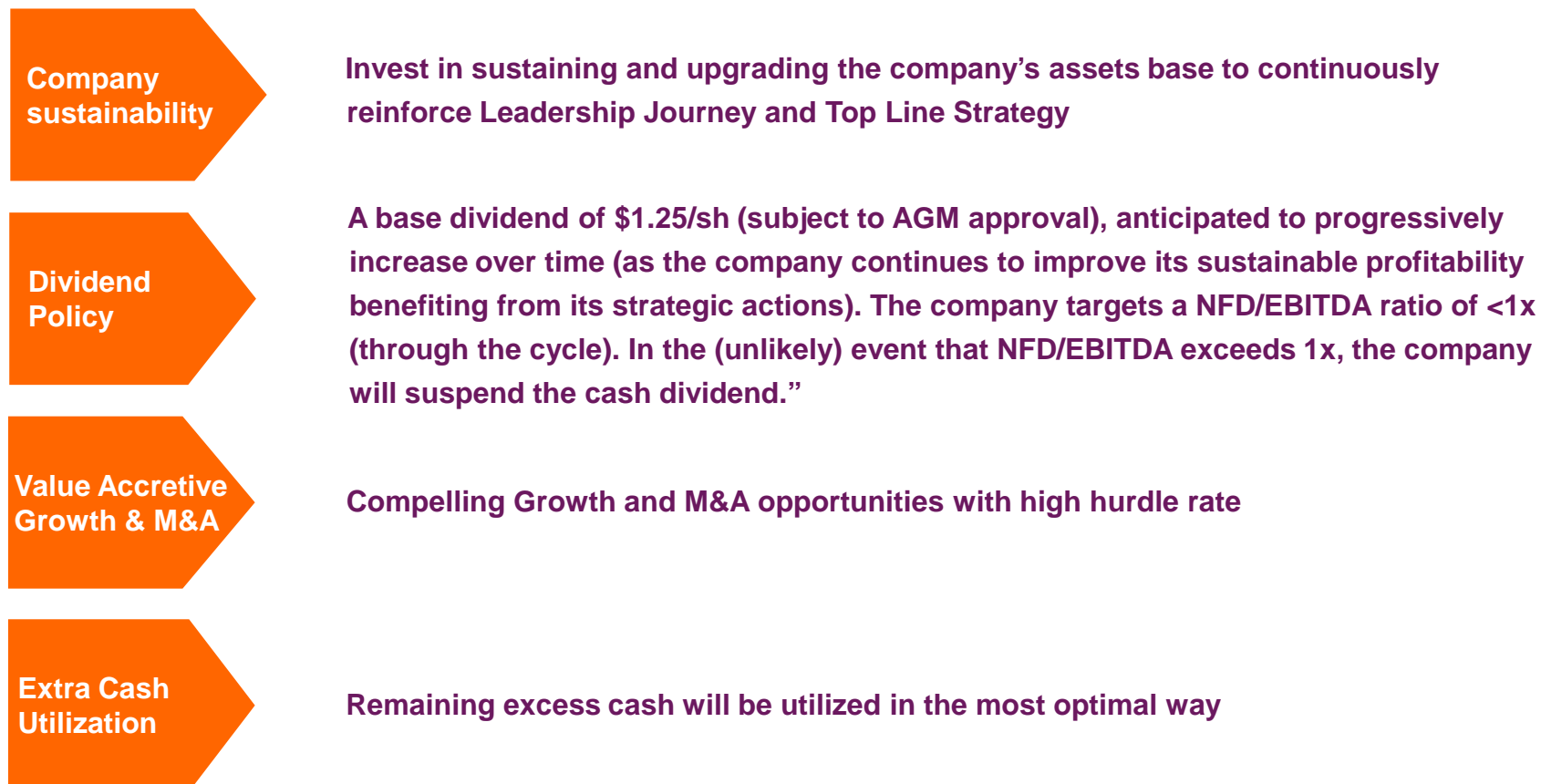
Aperam yearly Free Cash Flow, mUSD



Aperam strong focus on sustainable cash results and a healthy Balance Sheet

Financial Policy

Priority on maintaining a strong Balance Sheet consistent with Investment Grade Financial ratios. Cash resources to be allocated to:



A financial policy to maximize the long term growth and sustainability of the company as well as the value accretion for its shareholders while maintaining a strong Balance Sheet

